Pacific Mountain Workforce Development Council
Program Year 2026
July 1, 2026 - June 30, 2027
Preliminary Budget

PACIFIC MOUNTAIN WORKFORCE DEVELOPMENT
building community prosperity

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total
Budgeted Revenues:						
Other Misc Revenue						
Savings Account CD					10,000	10,000
WWA Cost Reimbursement					345,490	345,490
Services Charge WWA					3,500	3,500
Other Misc					2,000	2,000
Subtotal					360,990	360,990
Workforce Innovation and Opportunity Act (WIOA) Formula Grants						
WIOA Admin Cost Pool (ACP)	-	-	-	-	611,792	611,792
WIOA Adult	744,412	180,572	-	-	867,247	1,792,231
WIOA Dislocated Worker	1,006,237	280,137	50,000	-	883,962	2,220,336
WIOA Youth	1,432,846	37,572	-	-	640,977	2,111,395
Subtotal	3,183,495	498,281	50,000	-	3,003,977	6,735,754
Competitive DOL/WIOA Grants						
Pathway Home (07/01/22-12/31/2025)	115,000	-	-	-	-	115,000
Quest DWG (10/01/22-09/30/24)	-	-	-	-	-	-
Federal EcSA	100,000	-	-	-	126,033	226,033
Military Transition - Community Project Grant	83,227	-	435,600	-	400,323	919,150
Subtotal	298,227	-	435,600	-	526,356	1,260,183
State EcSA						
Economic Security for All (EcSA) Poverty and Financial Need	175,000	-	-	-	132,097	307,097
Subtotal	175,000	-	-	-	132,097	307,097
Department of Commerce Grants						
Commerce EcSA - Participant Services						
Incentives	102,000	-	-	-	30,346	132,346
EcSA MISA	346,000	-	50,000	-	80,000	476,000
Commerce EcSA - Sector Engagement	-	143,000	-	-	-	143,000
Subtotal	448,000	143,000	50,000	-	110,346	751,346
Other Grants						
Thurston County Jail Program	138,516	-	-	-	-	138,516
Basic Food Employment and Training (BFET)	-	-	-	-	50,000	50,000
Subtotal	138,516	-	-	-	50,000	188,516
Total Revenue	**4,243,238**	**641,281**	**535,600**	**-**	**4,183,766**	**9,603,885**

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total

Budgeted Expenditures:

Program Services	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total
WIOA Formula						
Contracted Programs: Adult	500,000	-	-	-	-	500,000
Dislocated Worker	500,000	-	-	-	-	500,000
Youth	350,000	-	-	-	-	350,000
Community Youth Projects	280,000	-	-	-	-	280,000
PacMtn Rural Youth Projects (CTE Focus)	299,958	-	-	-	-	299,958
Business Services / Including Military Transition	-	-	-	-	-	-
Incumbent Worker Training	-	100,000	-	-	-	100,000
Entrepremeurial EDC	-	-	50,000	-	-	50,000
Apprentice Connections	-	-	-	-	-	-
Sector Facilitation/Media/Web Support	-	-	-	-	-	-
One Stop Operator / Professional Development	185,000	-	-	-	-	185,000
Subtotal	2,114,958	100,000	50,000	-	-	2,264,958
Competitive DOL/WIOA Grants						
Pathway Home (07/01/22-12/31/2025)	116,816	-	-	-		116,816
Quest DWG (10/01/22-09/30/24)	-	-	-	-	-	-
Federal EcSA	100,000	-	-	-	-	100,000
Military Transition - Community Project Grant	-	-	342,000	-	-	342,000
Subtotal	216,816	-	342,000	-	-	558,816
State EcSA						
Economic Security for All (EcSA) Poverty and Financial Need	175,000	-	-	-	-	175,000
Subtotal	175,000	-	-	-	-	175,000
Inhouse Administered Programs						
Department of Commerce Grants						
Commerce EcSA - Participant Services						
Incentives	102,000	-	-	-	-	102,000
EcSA MISA	346,000	-	50,000	-	-	396,000
Commerce EcSA - Sector Engagement	-	-	-	-	-	-
Subtotal	448,000	-	50,000	-	-	498,000
Other Grants						
Thurston County Jail Program	137,587	-	-	-	-	137,587
Subtotal	137,587	-	-	-	-	137,587
Program Expense Total	**3,092,361**	**100,000**	**442,000**	**-**	**-**	**3,634,361**

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total
WWA Reimbursement						
Salaries					261,810	261,810
Benefits					82,481	82,481
Other Direct Exp					1,200	1,200
WWA Subtotal					345,490	345,490
Business Services						
Salaries		326,425				326,425
Benefits		129,205				129,205
Indirect Cost Allocation		84,780				84,780
Business Services Subtotal		540,410				540,410
Administrative Services						
Administrative Office Operations						
Salaries					1,552,883	1,552,883
Benefits					597,628	597,628
Travel & Training					124,181	124,181
Professional Services						
SAO Audit					37,000	37,000
Legal					10,000	10,000
IT Contractor					70,000	70,000
LMI					35,000	35,000
Software Accounting/Program/LMI/System					129,772	129,772
Other Misc.					59,950	59,950
Facilities						
PacMtn Office					204,658	204,658
Lewis County One Stop IFA/Lease					18,149	18,149
New Facility Lacey OBH					144,099	144,099
Mason, Grays					18,803	18,803
Supplies & Communications					55,341	55,341
Equip/Maintenance/Rentals					15,000	15,000
Depreciation					-	-
Bank Fees					6,720	6,720
Insurance					17,000	17,000
Memberships					19,765	19,765
Move Expense					10,000	10,000
K12 Support					5,000	5,000
Community Outreach					48,650	48,650
Business Services Share of Indirect Costs					(84,780)	(84,780)
Admin Office Subtotal					3,094,817	3,094,817

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total
Other Activities						
Communications Plan			35,000			35,000
Lauinchpad Programing						-
Military Consultant			58,600			58,600
Facilities Planning					15,000	15,000
Cluster Study					50,000	50,000
Media Planning					20,000	20,000
Lacey OBH Contigentcey					10,000	10,000
HR Consulting (Employee Retention)					5,000	5,000
Other Subtotal					100,000	193,600
Administrative, Business Services, Other Total					**3,540,307**	**4,174,317**
Total Expenditures	**3,092,361**	**640,410**	**535,600**	**-**	**3,540,307**	**7,808,679**

Transfer to Unrestricted	*65,500*
Admin Office Formula Carry Forward to PY27	*130,459*
Admin Office Carry Forward Ongoing Grants to PY27	*120,523*
Program Carry Forward Ongoing Grants to PY27	*1,550,973*
Total Carry Forward to PY27	*1,801,955*

Pacific Mountain Workforce Development Council
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Preliminary Budget

PACIFIC MOUNTAIN WORKFORCE DEVELOPMENT
building community prosperity

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total-PY26 Preliminary	PY25 Final Budget	Difference	Comments
Budgeted Revenues:									
Other Misc Revenue									
Savings Account CD	-	-	-	-	10,000	10,000	9,000	1,000	
WWA Cost Reimbursement					345,490	345,490		345,490	
Services Charge WWA	-	-	-	-	3,500	3,500	3,500	-	
Other Misc	-	-	-	-	2,000	2,000	2,000	-	
Subtotal	-	-	-	-	360,990	360,990	14,500	346,490	
Workforce Innovation and Opportunity Act (WIOA) Formula Grants									
WIOA Admin Cost Pool (ACP)	-	-	-	-	611,792	611,792	756,673	(144,881)	
WIOA Adult	744,412	180,572	-	-	867,247	1,792,231	1,768,477	23,754	
WIOA Dislocated Worker	1,006,237	280,137	50,000	-	883,962	2,220,336	1,714,521	505,815	
WIOA Youth	1,432,846	37,572	-	-	640,977	2,111,395	2,256,676	(145,281)	
Subtotal	3,183,495	498,281	50,000	-	3,003,977	6,735,754	6,496,347	239,407	
Competitive DOL/WIOA Grants									
Pathway Home (07/01/22-12/31/2025)	115,000	-	-	-	-	115,000	520,000	(405,000)	Last year of funding
Quest DWG (10/01/22-09/30/24)	-	-	-	-	-	-	36,375	(36,375)	End of Program
Federal EcSA	100,000	-	-	-	126,033	226,033	-	226,033	
Military Transition - Community Project Grant	83,227	-	435,600	-	400,323	919,150	1,500,000	(580,850)	Funds Used in PY25
Subtotal	298,227	-	435,600	-	526,356	1,260,183	2,056,375	(796,192)	
State EcSA									
Economic Security for All (EcSA) Poverty and Financial Need	175,000	-	-	-	132,097	307,097	473,606	(166,509)	Reduction in Funding
Subtotal	175,000	-	-	-	132,097	307,097	473,606	(166,509)	
Department of Commerce Grants									
Commerce EcSA - Participant Services									
Incentives	102,000	-	-	-	30,346	132,346	260,620	(128,274)	Used Incentives and Admin
EcSA MISA	346,000	-	50,000	-	80,000	476,000	608,113	(132,113)	Used MISA and Admin
Commerce EcSA - Sector Engagement	-	143,000	-	-	-	143,000	383,288	(240,288)	Last half of funding
Subtotal	448,000	143,000	50,000	-	110,346	751,346	1,252,021	(500,675)	
Other Grants									
Thurston County Jail Program	138,516	-	-	-	-	138,516	150,170	(11,654)	Less Carryforward funding
Basic Food Employment and Training (BFET)	-	-	-	-	50,000	50,000	30,000	20,000	Increase in program Service
Subtotal	138,516	-	-	-	50,000	188,516	180,170	8,346	
Total Revenue	**4,243,238**	**641,281**	**535,600**	**-**	**4,183,766**	**9,603,885**	**10,473,019**	**(869,134)**	

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total-PY26 Preliminary	PY25 Final Budget	Difference	Comments
Budgeted Expenditures:									
Program Services	**Direct Participant Services**	**Business Services & Solutions**	**Special Impact Projects**	**Misc. Contracts & Projects**	**Administrative Services**	**Total-PY26 Preliminary**	**PY25 Final Budget**	**Difference**	
WIOA Formula									
Contracted Programs: Adult	500,000	-	-	-	-	500,000	550,000	(50,000)	
Dislocated Worker	500,000	-	-	-	-	500,000	400,000	100,000	
Youth	350,000	-	-	-	-	350,000	50,000	300,000	
Community Youth Projects	280,000	-	-	-	-	280,000	604,541	(324,541)	
PacMtn Rural Youth Projects (CTE Focus)	299,958	-	-	-	-	299,958	299,958	-	
Business Services / Including Military Transition	-	-	-	-	-	-	100,000	(100,000)	Transition BS Work
Incumbent Worker Training	-	100,000	-	-	-	100,000	75,000	25,000	
Entrepremeurial EDC	-	-	50,000	-	-	50,000	-	50,000	
Apprentice Connections	-	-	-	-	-	-	10,000	(10,000)	
Sector Facilitation/Media/Web Support	-	-	-	-	-	-	145,000	(145,000)	
One Stop Operator / Professional Development	185,000	-	-	-	-	185,000	150,000	35,000	
Subtotal	2,114,958	100,000	50,000	-	-	2,264,958	2,384,499	(119,541)	
Competitive DOL/WIOA Grants									
Pathway Home (07/01/22-12/31/2025)	116,816	-	-	-	-	116,816	405,000	(288,184)	
Quest DWG (10/01/22-09/30/24)	-	-	-	-	-	-	10,000	(10,000)	Culinary Arts and Food Production/End Funding
Federal EcSA	100,000	-	-	-	-	100,000	-	100,000	
Military Transition - Community Project Grant	-	-	342,000	-	-	342,000	355,000	(13,000)	Scheduled for Future Budget
Subtotal	216,816	-	342,000	-	-	558,816	770,000	(211,184)	
State EcSA									
Economic Security for All (EcSA) Poverty and Financial Need	175,000	-	-	-	-	175,000	200,000	(25,000)	
Subtotal	175,000	-	-	-	-	175,000	200,000	(25,000)	
Inhouse Administered Programs									
Department of Commerce Grants									
Commerce EcSA - Participant Services									
Incentives	102,000	-	-	-	-	102,000	142,000	(40,000)	
EcSA MISA	346,000	-	50,000	-	-	396,000	52,000	344,000	Left over MISA participant funds
Commerce EcSA - Sector Engagement	-	-	-	-	-	-	95,000	(95,000)	Full Funding Spent in PY25
Subtotal	448,000	-	50,000	-	-	498,000	289,000	209,000	
Other Grants									
Thurston County Jail Program	137,587	-	-	-	-	137,587	150,170	(12,583)	
Subtotal	137,587	-	-	-	-	137,587	150,170	(12,583)	
Program Expense Total	**3,092,361**	**100,000**	**442,000**	**-**	**-**	**3,634,361**	**3,793,669**	**(159,308)**	

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total-PY26 Preliminary	PY25 Final Budget	Difference	Comments
WWA Reimbursement									
Salaries					261,810	261,810	-	261,810	Revenue and Exp not budgeted in prior year
Benefits					82,481	82,481	-	82,481	
Other Direct Exp					1,200	1,200	-	1,200	
WWA Subtotal					345,490	345,490	-	345,490	
Business Services									
Salaries		326,425				326,425	407,935	(81,510)	
Benefits		129,205				129,205	160,690	(31,485)	
Indirect Cost Allocation		84,780				84,780	66,544	18,236	Less indirect than expected
Business Services Subtotal	-	540,410	-	-	-	540,410	635,169	(94,759)	
Administrative Services									
Administrative Office Operations									
Salaries					1,552,883	1,552,883	1,295,101	257,782	
Benefits					597,628	597,628	490,929	106,699	
Travel & Training					124,181	124,181	112,039	12,142	
Professional Services						-			
SAO Audit					37,000	37,000	43,000	(6,000)	
Legal					10,000	10,000	30,000	(20,000)	PY25 increase legal
IT Contractor					70,000	70,000	60,000	10,000	Annual increase plus tax costs
LMI					35,000	35,000	35,000	-	
Software Accounting/Program/LMI/System					129,772	129,772	131,338	(1,566)	
Other Misc.					59,950	59,950	118,400	(58,450)	
Facilities						-		-	
PacMtn Office					204,658	204,658	197,384	7,274	
Lewis County One Stop IFA/Lease					18,149	18,149	120,000	(101,851)	PY25 Had 1/2 year of Thurston
New Facility Lacey OBH					144,099	144,099	69,000	75,099	Move to new facility/Overall reduction
Mason, Grays					18,803	18,803	36,000	(17,197)	
Supplies & Communications					55,341	55,341	45,570	9,771	
Equip/Maintenance/Rentals					15,000	15,000	15,000	-	
Depreciation					-	-	-	-	
Bank Fees					6,720	6,720	6,720	-	
Insurance					17,000	17,000	17,000	-	
Memberships					19,765	19,765	19,615	150	
Move Expense					10,000	10,000	80,000	(70,000)	Move completed in PY25
K12 Support					5,000	5,000	5,000	-	
Community Outreach					48,650	48,650	82,650	(34,000)	
Business Services Share of Indirect Costs					(84,780)	(84,780)	(66,544)	(18,236)	
Admin Office Subtotal					3,094,817	3,094,817	2,943,202	151,615	

	Direct Participant Services	Business Services & Solutions	Special Impact Projects	Misc. Contracts & Projects	Administrative Services	Total-PY26 Preliminary	PY25 Final Budget	Difference	Comments
Other Activities									
Communications Plan			35,000			35,000	-	35,000	
Lauinchpad Programing			-		-	-	6,400	(6,400)	
Military Consultant			58,600			58,600	-	58,600	
Facilities Planning					15,000	15,000	-		
Cluster Study					50,000	50,000	-	50,000	
Media Planning					20,000	20,000	12,000	8,000	
Lacey OBH Contigentcey					10,000	10,000		10,000	
HR Consulting (Employee Retention)					5,000	5,000	5,000	-	
Other Subtotal					100,000	193,600	23,400	155,200	
Administrative, Business Services, Other Total					**3,540,307**	**4,174,317**	**3,601,771**	**557,546**	
Total Expenditures	**3,092,361**	**640,410**	**535,600**	**-**	**3,540,307**	**7,808,679**	**7,395,440**	**398,239**	

Transfer to Unrestricted	*65,500*	*42,300*
Admin Office Formula Carry Forward to PY27	*130,459*	*119,715*
Admin Office Carry Forward Ongoing Grants to PY27	*120,523*	*670,575*
Program Carry Forward Ongoing Grants to PY27	*1,550,973*	*2,245,714*
Total Carry Forward to PY27	*1,801,955*	*3,036,004*

PY26 Preliminary Budget - Board Presentation

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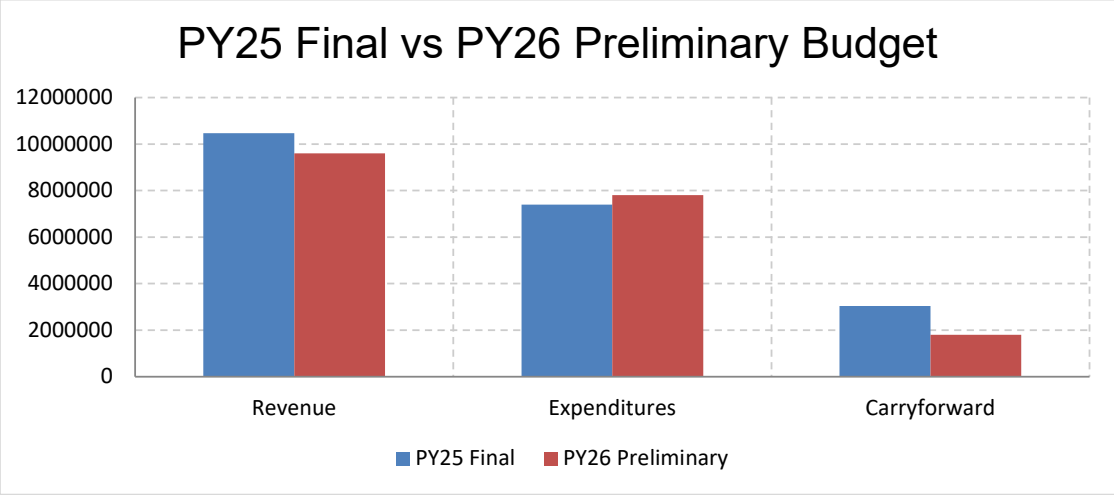
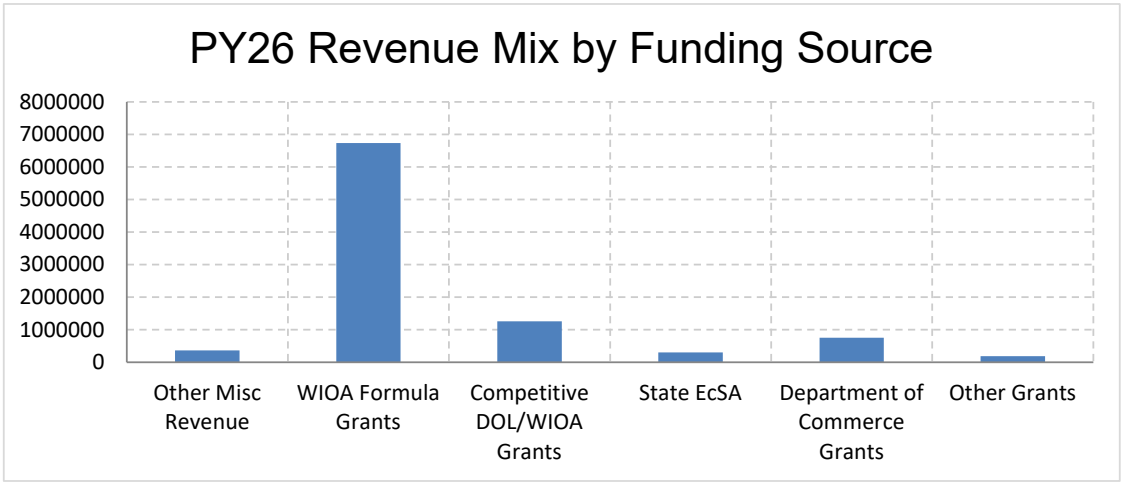
Total Revenue	Total Expenditures	Total Carryforward	WIOA New Formula Change
$9,603,885	$7,808,679	$1,801,955	-$326,000

Board emphasis: PY26 new WIOA formula funding is down by $326K overall. The preliminary budget remains workable because PY25 contractor under expenditures and other carryforward dollars are being programmed into PY26. This is a bridge strategy, not a recurring revenue increase.

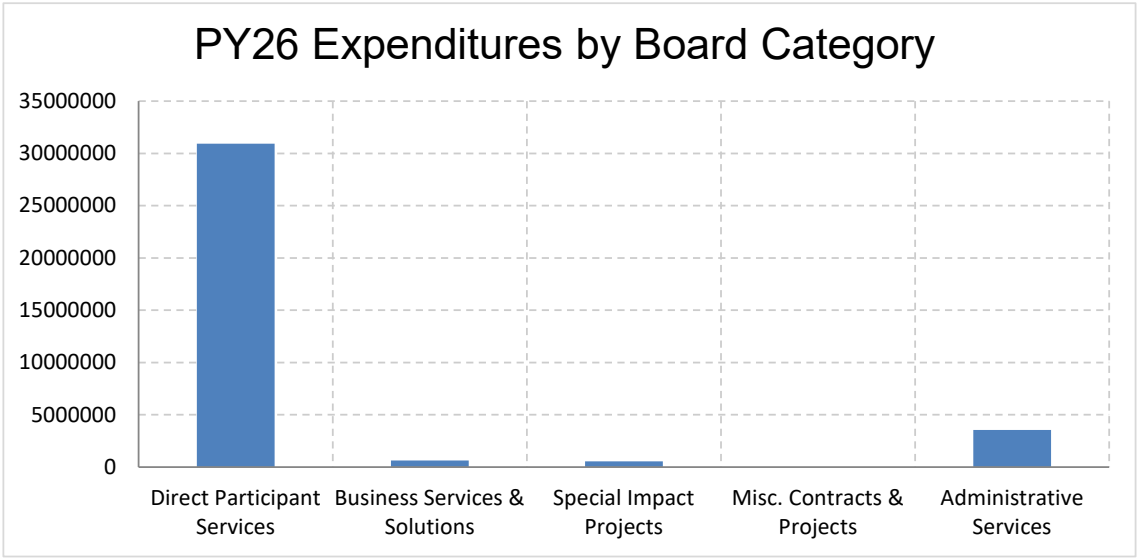
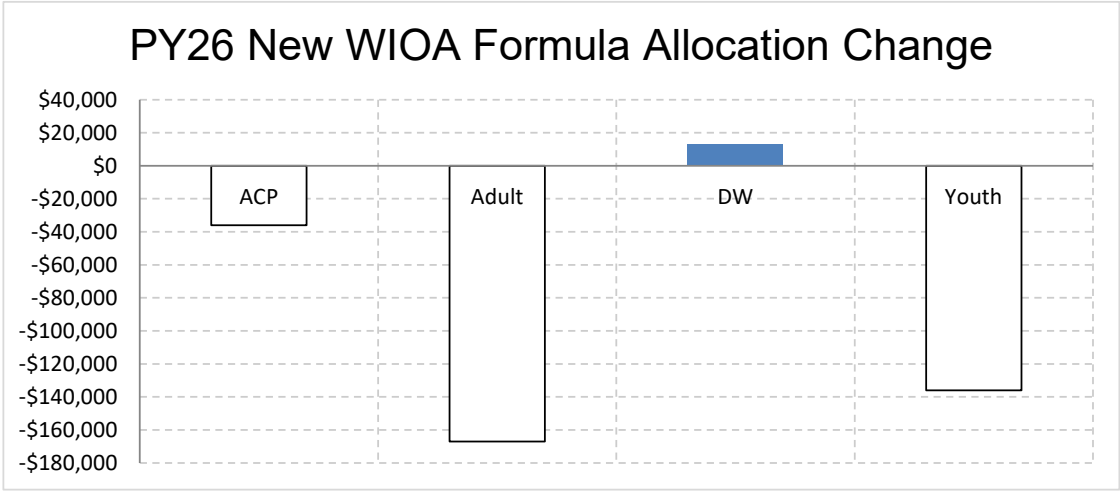
Metric	PY25 Final	PY26 Preliminary	Change	Change %
Total Revenue	$10,473,019	$9,603,885	-$869,134	-8.3%
Total Expenditures	$7,395,440	$7,808,679	$413,239	4.3%
Total Carryforward to Next Program Year	$3,036,004	$1,801,955	-$1,234,049	-40.2%



Revenue Mix - PY26 Preliminary Budget				
Revenue Source	**PY26 Preliminary**	**% of Revenue**	**PY25 Final**	**Change**
Other Misc Revenue	$360,990	3.8%	$14,500	$346,490
WIOA Formula Grants	$6,735,754	70.1%	$6,496,347	$239,407
Competitive DOL/WIOA Grants	$1,260,183	13.1%	$2,056,375	-$796,192
State EcSA	$307,097	3.2%	$473,606	-$166,509
Department of Commerce Grants	$751,346	7.8%	$1,252,021	-$500,675
Other Grants	$188,516	2.0%	$180,170	$8,346
Total Revenue	$9,603,885	100.0%	$10,473,019	-$869,134



Expenditure Mix - PY26 Preliminary Budget		
Expense Category	**PY26 Preliminary**	**% of Expenditures**
Direct Participant Services	$3,092,361	39.6%
Business Services & Solutions	$640,410	8.2%
Special Impact Projects	$535,600	6.9%
Misc. Contracts & Projects	$0	0.0%
Administrative Services	$3,540,307	45.3%
Total Expenditures	$7,808,679	100.0%



WIOA Formula Bridge - New Allocation Reduction Offset by Carryforward			
Program	**Carryforward Budgeted**	**New Formula Change**	**Board Message**
Admin Cost Pool (ACP)	$165,000	-$36,000	New allocation down; carryforward helps bridge PY26.
Adult	$528,000	-$167,000	New allocation down; higher carryforward offsets the reduction.
Dislocated Worker	$724,000	$13,000	Only formula area with a modest new allocation increase.
Youth	$850,000	-$136,000	New allocation down; PY25 under expenditures are carried into PY26.
Total	$2,267,000	-$326,000	Formula funding pressure is masked by one-time carryforward.